

Success Story

Enabling Drum
Workshop's
Digital
Transformation
to Accelerate
Business Growth

What we did:

PRG made strategic recommendations to optimize data flow, enhance the functionality of Arena PLM, and implement a robust change management process.

Results:

PRG addressed critical gaps in Drum Workshop's PLM and ERP integration, streamlining operations, optimizing for innovation and growth, and laying the foundation for sustainable success in the competitive percussion industry.



Headquarters: California, USA

What they do: Drum Workshop (DW) has been a pioneer in the percussion industry for over 50 years. Known for their exceptional quality and craftsmanship in producing drums for musicians worldwide, DW has been expanding their product offerings to include electronic percussion instruments.

Challenge

As DW evolved from a specialty drum manufacturer focusing on acoustic instruments to incorporating electronic sub-assemblies, their data management systems were pushed to their limits. Despite implementing the Arena PLM system, DW faced significant integration challenges with their existing ERP system. These inefficiencies were leading to prolonged product development cycles, increased tribal knowledge and costs, and a heightened risk of errors during the development and commercialization processes as well as increased scrap. To support their continued innovation and expansion, DW needed a comprehensive solution to streamline their PLM and ERP systems, as well as improve their change management process to reduce risks, and enhance operational efficiency.

Solution

PRG partnered with DW to conduct a Business Systems/Process Optimization Assessment, focusing on aligning DW's business systems and processes with industry best practices and ensuring robust processes for future growth.

Comprehensive System Assessment

PRG conducted an in-depth review of DW's existing processes and systems, including stakeholder interviews and on-site evaluations. This helped to map current data flows and identify gaps in the integration between Arena PLM and Expandable ERP systems.

Strategic Recommendations

Based on the assessment, PRG provided strategic recommendations to optimize data flow, enhance the functionality of Arena PLM, and implement a robust change management process.

Phased Implementation

PRG outlined a phased approach to implementing these improvements, starting with immediate fixes to the data flow and change management processes, followed by extending Arena's usage to legacy product lines and implementing a gate process for project management.

Key Recommendations

- Improving data flow by streamlining the integration of Arena PLM with their ERP system to ensure only essential data is transferred, reducing complexity and improving procurement and inventory management.
- Leveraging Arena's capabilities by expanding its use across DW's departments, ensuring it serves as the single source of truth for product data, and improving cross-functional communication.
- Implementing change management via a clear process utilizing Arena to enhance collaboration and reduce the risk of errors in product development.

"Our partnership with PRG was instrumental in gaining an outside expert perspective to help support the evolution of our product development processes. The improvements in our PLM and ERP systems have provided a plan to streamline our operations and reduce the risk of errors, allowing us to focus on what we do best—innovating and creating world-class percussion instruments. PRG's expertise and commitment to our success have been invaluable."

— David Coons,
 Vice President of Technology
 Development, Drum Workshop

The Impact

Streamlining Product Development

By optimizing the integration between Arena PLM and their ERP system, DW had a plan that could significantly reduce the risk of errors and inefficiencies in their product lifecycle management process.

Enhancing Collaboration

The expanded use of Arena PLM across departments and the implementation of a structured change management process had the potential to improve internal communication and external collaboration, ensuring all stakeholders had access to accurate and up-to-date product data and a single source of truth.

Supporting Future Growth

With a more efficient and error-resistant strategic plan in-place, DW is better positioned to continue their expansion into electronic percussion products and meet the evolving demands and growth of their business.